Income Code	Expenditure Codes		2020/21 Budget																								
			HTC					Arts Centre				Haverhill Community Trust			HAC Café & Bar			Zone - HTC					Zone HCT			Zone - Café		
			Expenditure £	Income £	Net £	From/to Reserves £	Precept £	Expenditure £	Income £	Net £	From/to Reserves £	Expenditure £	Income £	net £	Expenditure £	Income £	Net £	Expenditure £	Income £	Net £	From/to Reserves £	Precept £	Expenditure £	Income £	net £	Expenditure £	Income £	Net £
	4000	Salaries	207,048.98	-	207,048.98	-	207,048.98	238,638.96	-	238,638.96	-	-	-	-	47,487.88	-	47,487.88	15,368.71		15,368.71		15,368.71	13,640.25		13,640.25	54,900.63		54,900.63
	4001	Employer NI	21,508.11	-	21,508.11	-	21,508.11	18,972.51	-	18,972.51	-	-	-	-	2,642.69	-	2,642.69	1,219.95		1,219.95		1,219.95	1,219.95		1,219.95	3,710.12		3,710.12
	4002	Pensions	46,821.84	-	46,821.84	-	46,821.84	47,589.62	-	47,589.62	-	-	-	-	8,993.99	-	8,993.99	2,305.31		2,305.31		2,305.31	2,046.04		2,046.04	8,235.09		8,235.09
	4003	Payroll Charges	515.00	-	515.00	-	515.00	927.00	-	927.00	-	-	-	-	250.00	-	250.00			-		-			-			-
	4004	Training	5,000.00	-	5,000.00	-	5,000.00	2,000.00	-	2,000.00	-	-	-	-	1,000.00	-	1,000.00	1,000.00		1,000.00		1,000.00	1,000.00		1,000.00	1,000.00		1,000.00
	4005	Recruitment	250.00	-	250.00	-	250.00	500.00	-	500.00	-	-	-	-	250.00	-	250.00			-		-			-			-
	4006	Staff Travel Expenses	500.00	-	500.00	-	500.00	2,000.00	-	2,000.00	-	-	-	-	-	-	-			-		-			-			-
	4007	Subsistence	50.00	-	50.00	-	50.00	50.00	-	50.00	-	-	-	-	-	-	-			-		-			-			-
	4008	Hospitality	350.00	-	350.00	-	350.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4010	Contractors	1,000.00	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4006	Members Expenses	200.00	-	200.00	-	200.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4004	Members Training	1,000.00	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4777	Democracy Other Costs	250.00	-	250.00	-	250.00	-	-	-	-	-	-	-	-	-	-			-					-			-
		Mayoral Regalia	80.00	-	80.00	-	80.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4300	Mayoral Allowance	2,500.00	-	2,500.00	-	2,500.00	-	-	-	-	-	-	-	-	-	-			-					-			-
1777		Mayoral Charity Funds	1,000.00	1,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-			-					-			-
		Civic Events	5,700.00	-	5,700.00	-	5,700.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4301	Civic Expenses	1,000.00	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
		Councillors' Allowance	1,200.00	-	1,200.00	-	1,200.00	-	-	-	-	-	-	-	-	-	-			-					-			-
		Referendum	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-					-			-
	4302	Electoral Costs	11,000.00	-	11,000.00	-	11,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4101	Postage	500.00	-	500.00	-	500.00	14,420.00	-	14,420.00	-	-	-	-	-	-	-			-					-			-
	4102	Stationery	1,500.00	-	1,500.00	-	1,500.00	3,605.00	-	3,605.00	-	-	-	-	-	-	-	100.00		100.00		100.00	100.00		100.00	100.00		100.00
	4103	Photocopying	750.00	-	750.00	-	750.00	750.00	-	750.00	-	-	-	-	-	-	-	113.33		113.33		113.33	113.33		113.33	113.33		113.33
	4104	Telephone	3,000.00	-	3,000.00	-	3,000.00	2,060.00	-	2,060.00	-	-	-	-	-	-	-	240.00		240.00		240.00	240.00		240.00	240.00		240.00
	4105	Broadband	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4106	Subscriptions	2,900.00	-	2,900.00	-	2,900.00	92.70	-	92.70	-	-	-	-	-	-	-			-		-			-			-
	4107	Books & Journals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4108	Archive Costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
		Off-site storage	10,000.00		10,000.00		10,000.00	10,000.00		10,000.00				-						-		-			-			-
	4109	Insurance	5,398.12	-	5,398.12	-	5,398.12	6,169.12	-	6,169.12	-	3,790.21	-	3,790.21	750.00	-	750.00	250.00		250.00		250.00	250.00		250.00	250.00		250.00
	4777	Sundry Expenses	500.00	-	500.00	-	500.00	1,000.00	-	1,000.00	-	1,200.00	-	1,200.00	1,500.00	-	1,500.00	4,000.00		4,000.00		4,000.00			-			-
1111		Bank Interest	-	21,424.00	- 21,424.00	-	- 21,424.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4111	Bank Charges	750.00	-	750.00	-	750.00	-	-	-	-	180.00	-	180.00	500.00	-	500.00			-		-			-			-
	4112	Legal & Professional	2,000.00	-	2,000.00	-	2,000.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4113	Audit Fees	3,000.00	-	3,000.00	-	3,000.00	-	-	-	-	500.00	-	500.00	500.00	-	500.00			-		-			-			-
	4114	New Equipment	3,000.00	-	3,000.00	-	3,000.00	-	-	-	-	-	-	-	2,000.00	-	2,000.00	2,000.00		2,000.00		2,000.00	2,000.00		2,000.00	2,000.00		2,000.00
	4115	Office - Equipment maintenance	250.00	-	250.00	-	250.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4116	Office - Equip/Consumables	150.00	-	150.00	-	150.00	309.00	-	309.00	-	-	-	-	-	-	-			-		-			-			-
	4117	Office - Equipment hire	1,000.00	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4118	IT Repairs	100.00	-	100.00	-	100.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4119	IT Website Maintenance	250.00	-	250.00	-	250.00	515.00	-	515.00	-	-	-	-	-	-	-			-		-			-			-
	4120	Off-site Data and IT storage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	4121	IT Support Contracts	4,000.00	-	4,000.00	-	4,000.00	1,854.00	-	1,854.00	-	-	-	-	-	-	-			-		-			-			-
1200	4200	Rent	4,680.00	-	4,680.00	-	4,680.00	17,940.00	-	17,940.00	-	-	31,800.00	- 31,800.00	7,200.00	-	7,200.00	30,000.00		30,000.00		30,000.00			-			-
1201	4201	Lettings	-	-	-	-	-	-	31,930.00	- 31,930.00	-	-	-	-	-	-	-			-		-			-			-
1213		Lettings - Catering	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
1214		Lettings - Door Security	-	-	-	-	-	-	515.00	- 515.00	-	-	-	-	-	-	-			-		-			-			-
		Arts Centre Trade Waste			-		-			-				-			-			-		-			-			-
	4202	Rates	4,960.00	-	4,960.00	-	4,960.00	1,500.00	-	1,500.00	-	800.00	-	800.00	-	-	-			-		-	3,239.80		3,239.80			-
	4203	Maintenance of Premises - planned	-	-	-	-	-	-	-	-	-	20,000.00	-	20,000.00	-	-	-			-		-			-			-
	4204	Maintenance of Premises - reactive	-	-	-	-	-	-	-	-	-	10,000.00	-	10,000.00	-	-	-	333.33		333.33		333.33	333.33		333.33	333.33		333.33
	4205	Heat & Light	-	-	-	-	-	-	-	-	-	25,000.00	-	25,000.00	-	-	-	2,062.68		2,062.68		2,062.68	2,062.68		2,062.68	2,062.68		2,062.68
	4206	Window cleaning	-	-	-	-	-	-	-	-	-	350.00	-	350.00	-	-	-			-		-			-			-
	4207	Cleaning	-	-	-	-	-	-	-	-	-	24,720.00	-	24,720.00	-	-	-			-		-			-			-
	4208	Water																400.00		400.00		400.00				1,200.00		1,200.00
1600	6000	Bevan House	7,234.00	1,500.00	5,734.00	-	5,734.00	-	-	-	-	-	-	-	-	-	-			-					-			-
		Leiston Centre	-	-	-	-	-	-	-	-	-	18,880.00	20,000.00	- 1,120.00	-	-	-			-					-			-
	4500	HTC Grant to Haverhill Community Trust	23,500.00	-	23,500.00	-	23,500.00	-	-	-	-	-	23,500.00	- 23,500.00	-	-	-			-					-			-
	4500	Hartseats grant to Haverhill Community Trust	-	-	-	-	-	-	-	-	-	-	-	- 2,601.92	-	-	-			-					-			-
		From Youth Reserve for HCT Zone	26,600.00		26,600.00	26,600.00	-						26,600.00	-				-		-	20,000.00	- 20,000.00		26,600.00	- 26,600.00			
	4501	Contribution to Arts Centre	350,000.00	-	350,000.00		350,000.00	-	350,000.00	- 350,000.00	-	-	-	-	-	-	-			-								-
	4502	Grants to Local Organisations	18,500.00	-	18,500.00	-	18,500.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4504	Youth Projects	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-					-			-
	4505	Grant - Town Twinning	1,000.00	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4506	Grant - 3CT	2,500.00	-	2,500.00	-	2,500.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4508	Grant - Women's Groups	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-					-			-
	4509	Grant - Haverhill & Dist Local History	3,750.00	-	3,750.00	-	3,750.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4510	grant - Reach	5,000.00	-	5,000.00	-	5,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4600	Environment	3,000.00	-	3,000.00	-	3,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4601	Street Furniture	2,000.00	-	2,000.00	-	2,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4602	Grit Bins	1,000.00	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-	-	-	-			-					-			-
	4603	Haverhill In Bloom			-		-					5,000.00	5,000.00	-						-					-			-
	4604	Chalkstone Community Open Space			-		-													-					-			-
	4800	Technical - Equip/Consumables	-	-	-	-	-	5,304.50	-	5,304.50	-	-	-	-	-	-	-			-					-			-
	4801	Technical - Equip. maintenance	-	-	-	-	-	2,652.25	-	2,652.25	-	-	-	-	-	-	-			-					-			-
	4802	Technical - hire	-	-	-	-	-	3,182.70	-	3,182.70	-	-	-	-	-	-	-			-					-			-
1800		Income - Technical Equipment	-	-	-	-	-	-	1,000.00	- 1,000.00	-	-	-	-	-	-	-			-					-			-
1801		Income - Technical Staff	-	-	-	-	-	-	1,000.00	- 1,000.00	-	-	-	-	-	-	-			-					-			-
	4110	Clothing/Safety Equipment	1,545.00	-	1,545.00	-	1,545.00	515.00	-	515.00	-	-	-	-	250.00	-	250.00	333.33		333.33		333.33	333.33		333.33	333.33		333.33
	4803	Repairs and renewals sinking fund	-	-	-	-	-	10,300.00	-	10,300.00	-	-	-	-	-	-	-			-					-			-
1001		Ticket Sales-Cinema & Theatre	-	-	-	-	-	-	160,000.00	- 160,000.00	-	-	-	-	-	-	-			-					-			-
1002	4804	Ticket Sales-Agency	-	-	-	-	-	51,000.00	53,000.00	- 2,000.00	-	-	-	-	-	-	-			-					-			-
1003		Ticket Sales-Postage	-	-	-	-	-	-	500.00	- 500.00	-	-	-	-	-	-	-			-					-			-
1004		Membership Fee	-	-	-	-	-	-	25.00	- 25.00	-	-	-	-	-	-	-			-					-			-
1005		Donations	-	-	-	-	-	-	2,700.00	- 2,700.00	-	-	-	-	-	-	-			-					-			-
1006		Gift Vouchers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
1000	7000	Box-Office Commission	-	-	-	-	-	5,800.00	1,000.00	4,800.00	-	-	-	-	-	-	-			-					-			-
		Booking fees			-		-			-		-	5,728.86	- 5,728.86						-		-			-			-
	7001	Visa Handling Charges	-	-	-	-	-	4,000.00	-	4,000.00	-	-	-	-	800.00	-	800.00	625.00		625.00		625.00			-	625.00		625.00
	7002	Cinema/Theatre Licence Costs	-	-	-	-	-	424.36	-	424.36	-	-	-	-	-	-	-			-		-			-			-
	7003	PRS/PPL Fees	-	-	-	-	-	4,120.00	-	4,120.00	-	-	-	-	200.00	-	200.00	700.00		700.00		700.00			-	700.00		700.00
	7004		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	7005	Film Hire	-	-	-	-	-	21,630.00	-	21,630.00	-	-	-	-	-	-	-			-		-			-			-
	7006	Film Booking Fees	-	-	-	-	-	6,200.00	-	6,200.00	-	-	-	-	-	-	-			-		-			-			-
	7007	Film Delivery Charges	-	-	-	-	-	1,000.00	-	1,000.00	-	-	-	-	-	-	-			-		-			-			-
	7008	Theatre Artiste Charges	-	-	-	-	-	72,100.00	-	72,100.00	-	-	-	-	-	-	-			-		-			-			-
	7009	Artistes Accommodation	-	-	-	-	-	515.00	-	515.00	-	-	-	-	-	-	-			-		-			-			-
	7010	Artistes Hospitality	-	-	-	-	-	412.00	-	412.00	-	-	-	-	-	-	-			-		-			-			-
	7011	Door Security	-	-	-	-	-	2,369.00	-	2,369.00	-	-	-	-	-	-	-			-		-			-			-
1007		Income - Film Advertising	-	-	-	-	-	-	1,000.00	- 1,000.00	-	-	-	-	-	-	-			-		-			-			-
	7012	Printing & Design	-	-	-	-	-	16,480.00	-	16,480.00	-	-	-	-	-	-	-			-		-			-			-
	7013	Advertising	-	-	-	-	-	15,000.00	-	15,000.00	-	-	-	-	-	-	-	1,000.00		1,000.00		1,000.00			-			-
		Digital Display			-		-	1,600.00		1,600.00							-			-		-			-			-
	7014	Marketing development	1,000.00	-	1,000.00	-	1,000.00	2,575.00	-	2,575.00	-	-	-	-	-	-	-			-		-			-			-
1015	7015	Merchandising	-	-	-	-	-	-	150.00	- 150.00	-	-	-	-	-	-	-			-		-			-			-
	7016	Arts & Leisure equipment	500.00	-	500.00	-	500.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
1017	7017	Arts Development	2,000.00	530.45	1,469.55	-	1,469.55	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	7018	Leisure Development	500.00	-	500.00	-	500.00	-	-	-	-	-	-	-	-	-	-			-		-			-			-
1019	7019	Bar	-	-	-	-	-	-	-	-	-	-	-	-	24,000.00	50,000.00	- 26,000.00			-					-			-
1020	7020	Café	-	-	-	-	-	-	-	-	-	-	-	-	28,000.00	54,000.00	- 26,000.00			-		-			-	32,600.00	90,000.00	- 57,400.00
		Payment to Hartseats for bar services	11,280.00		11,280.00		11,280.00									11,280.00	- 11,280.00			-		-			-			-
		Payment to Hartseats for Café services	11,250.00		11,250.00		11,250.00									11,250.00	- 11,250.00			-		-			-			-
1021	7021	Tuck Shop	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-		-			-			-
	7022	Afternoon Teas			-		-													-		-			-			
		Zone Entry Fees																47,000.00	-	47,000.00		- 47,000.00			-			-

		Zone Machines																		3,000.00	- 3,000.00		- 3,000.00			-				-
		Zone Parties Income																			-		-			-			20,800.00	- 20,800.00
1701	4701	Youth Skills Project	68,083.34	39,000.00	29,083.34	-	29,083.34	-	-	-	-	-	-	-	-	-	-	-			-					-				-
	4702	Multiarts - Programme costs	3,000.00	-	3,000.00	-	3,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
1777		Media Hub	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-					-				-
	4703	Events supplement 2020/21	5,000.00	-	5,000.00	-	5,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
1705	4704	Festival	18,000.00	4,000.00	14,000.00	-	14,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
		Beer Festival	2,100.00	2,000.00	100.00		100.00														-					-				-
1704		Bucket donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			-					-				-
1706	4705	Summer Event	50,000.00	4,000.00	46,000.00	-	46,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
1707	4706	Autumn Event	15,000.00	1,000.00	14,000.00	2,000.00	14,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
1708	4707	Winter Event	20,000.00	1,000.00	19,000.00	-	19,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
	4610	Christmas Lights	30,000.00	-	30,000.00	-	30,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
	4611	Christmas Tree	1,400.00	-	1,400.00	-	1,400.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
1730	4730	Leisure for Pensioner	16,000.00	10,000.00	6,000.00	-	6,000.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
		Felix Coaches	8,000.00	8,600.00	- 600.00		- 600.00														-					-				-
1731	4731	Children/Kids Event	1,000.00	270.00	730.00	-	730.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
	4733	External event licenses	320.00	-	320.00	-	320.00	-	-	-	-	-	-	-	-	-	-	-			-					-				-
			-				-	-	-	-	-	-	-	-	-	-	-	-			-			-		-				-
		Parish Handyman	26,534.49	-	26,534.49	-	26,534.49	-	-	-	-	-	-	-	-	-	-	-			-			-		-				-
		On The Spot Bus	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	7,554.00		7,554.00		7,554.00			-				-
		Volunteer Centre Contribution	10,000.00	-	10,000.00	-	10,000.00	-	-	-	-	10,000.00	10,000.00	-	-	-	-	-			-		-			-				-
1777	4777	Other	-	-	-	-	-	-	-	-	-	2,000.00	-	2,000.00	-	-	-	-			-		-			-				-
		Total	**1,102,258.87**	**94,324.45**	**1,007,934.42**	**28,600.00**	**981,334.42**	**598,072.71**	**602,820.00**	**- 4,747.29**	**-**	**122,420.21**	**122,628.86**	**23,789.43**	**126,324.56**	**126,530.00**	**- 205.44**	**69,605.65**	**50,000.00**	**19,605.65**	**20,000.00**	**- 394.35**	**26,578.72**	**26,600.00**	**- 21.28**	**108,403.52**	**110,800.00**	**- 2,396.48**
		Net							- 4,747.29				- 208.65			- 205.44													

155,567.69
158,900.39

2020/21 Inflation Uplift % used 1.03

Expenditure	1,419,937.24
Net Income	347,144.45
Reserves	48,600.00
Balance	1,024,192.79
LCTSG	-
Precept Req	1,024,192.79
precept Curr	1,023,550.44
To/From Reserves	- 642.35
% to balance	0.06

	LCTSG lost	Year	Expenditure	Precept	Net Budget	LCTS Grant	Taxbase	TB Change	Band D	% Change	General	Earmarked	Comment	
		2012/13		875,382.00	875,382.00	-	8120.30	0.00	107.80	-0.07	345,278.00	662,192.00		
		2013/14		746,227.00	875,160.00	128,933.00	6924.27	-1196.03	107.77	-0.03	119,330.00	989,976.00		1,109,306.00
	32,233.00	2014/15	1,264,529.00	774,254.00	870,954.00	96,700.00	6928.55	4.28	111.75	3.69	234,330.00	1,029,976.00		1,264,306.00
	64,467.00	2015/16	1,121,666.42	786,173.54	818,406.54	64,466.00	7035.11	106.56	111.75	0.00	223,865.00	1,030,576.00		1,254,441.00
	96,700.00	2016/17	1,070,357.49	810,894.20	833,311.66	32,233.00	7169.71	134.60	113.10	1.21	233,680.54	1,030,576.00	1.21% uplift	1,264,256.54
	128,933.00	2017/18	1,174,456.40	901,900.34	892,473.91	-	7249.42	79.71	124.41	10.00	240,714.59	1,008,576.00	10% uplift	1,249,290.59
	128,933.00	2018/19	1,264,626.37	930,972.66	954,297.91	-	7336.27	86.85	126.90	2.00	249,563.33	1,002,876.00	2% uplift	1,252,439.33
	128,933.00	2019/20	1,280,300.54	954,798.63	954,798.64	-	7376.38	40.11	129.44	2.00	249,563.32	819,369.00	2% uplift	**1,068,932.32**
Cumulative	**580,199.00**	**2020/21**	**1,419,937.24**	**1,023,550.44**	**1,024,192.79**	**-**	**7531.09**	**154.71**	**135.91**	**5.00**	**248,920.98**	**770,769.00**	**6% uplift**	1,019,689.98